

#### **Topics of Conversation**

- 1. Financials
- 2. Management Committee
- 3. New Member Promotion
- 4. Staff Organisational Chart
- 5. 2024 / 2025 HYC Strategic Plan
- 6. Club Improvements
- 7. What's Going On Around The Club!
- 8. Question Time



### 1. Financials

#### **BUDGET 2023/24 V FORECAST 2023/24**

|                                    | Budget           | Forecast  | Variance |
|------------------------------------|------------------|-----------|----------|
|                                    | 1/5/23 - 30/4/24 | 30/4/24   |          |
| Cash Surplus                       |                  |           |          |
| Club administration                | 123,440          | 220,227   | 96,787   |
| Food & beverage                    | 433,508          | 351,744   | (81,764) |
| Boat lifters                       | 9,997            | 113,828   | 103,831  |
| Consolidated                       | 566,945          | 685,799   | 118,854  |
| Less Loan Repayments               |                  |           |          |
| Clubhouse                          | (152,750)        | (152,750) | 0        |
| Jetty                              | (120,000)        | 0         | 120,000  |
| Boat lifters                       | (114,900)        | (114,900) | 0        |
| Total Loan Repayments              | (387,650)        | (267,650) | 120,000  |
| Consolidated Cash Surplus Ex Capex | 179,295          | 418,149   | 238,854  |
| Less Capital Expenditure           |                  |           |          |
| Software                           | (121,440)        | (159,174) | (37,734) |
| Club                               | (207,128)        | (46,284)  | 160,844  |
| Boat Lifters                       | (144,042)        | (52,733)  | 91,309   |
| Total Capital Expenditure          | (472,610)        | (258,191) | 214,419  |
| Consolidated Cash Surplus /        |                  |           |          |
| (Deficit)                          | (293,315)        | 159,958   | 453,273  |



#### 2. Management Committee

#### **Management Committee Appointments made 8 January 2024:**

- Dave Manning
- Luke Endacott
- Hugh De Vries
- Paul Kempthorne
- Commodore, Kerry Lewis
- Vice Commodore, Graham Townsend
- Honorary Treasurer, Luke Gibson
- Ian Patterson



#### 3. New Member Promotion

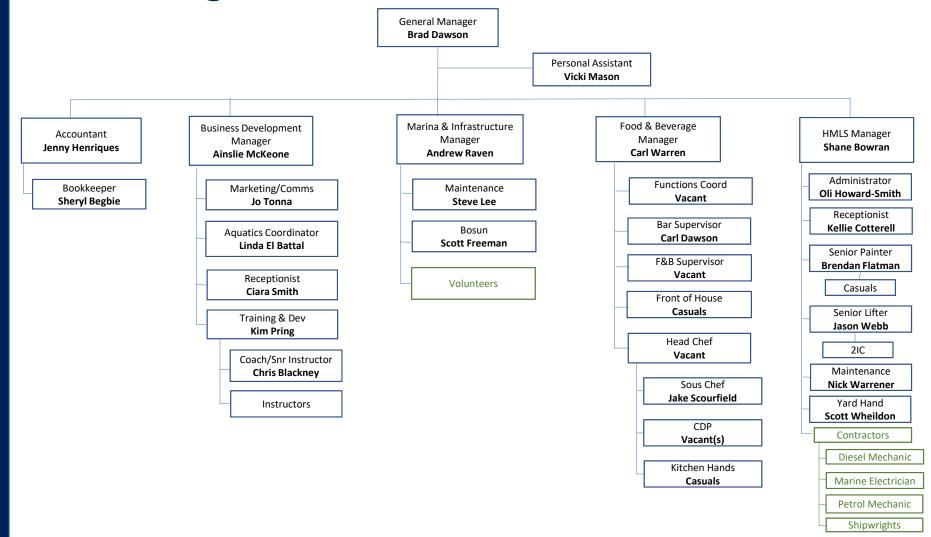
| Membership Category | New Members | Member<br>Upgrades/<br>Changes |
|---------------------|-------------|--------------------------------|
| Ordinary            | 25          | 6                              |
| Clubhouse Single    | 3           |                                |
| Clubhouse Partnered | 15          |                                |
| Reciprocal          | 6           |                                |
| Senior              | 3           |                                |
| Student             |             | 1                              |
| Junior              | 2           |                                |
| Country             | 1           |                                |
| Absentee            |             | 2                              |
| Crew                | 1           |                                |
| TOTAL               | 56          | 9                              |

| Total Amount of Enquiries Made | 102 |  |
|--------------------------------|-----|--|
| Applications in Progress       | 6   |  |

| Local Schools Introduction - Attendance | 160 |
|-----------------------------------------|-----|
|-----------------------------------------|-----|



### 4. Staff Organisational Structure





## 5. 2024/2025 HYC Strategic Plan



#### 2024/2025 HYC Strategic Plan Our Vision: The Premier Club on the Coast

Approved: 11 March 202

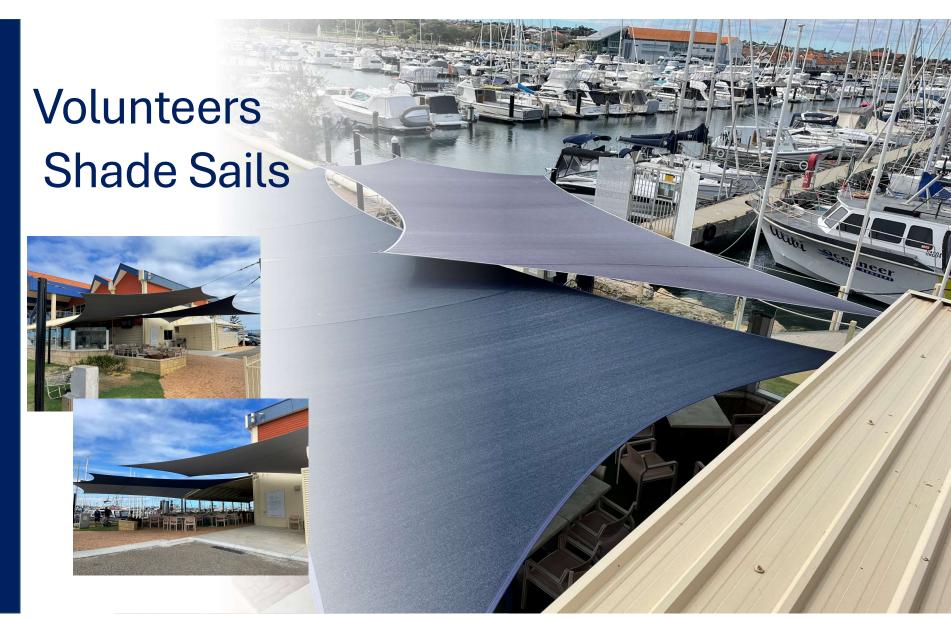
|                | Membership                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Stakeholders                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Community                                    | Finance and Compliance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|----------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Key Outcomes   | Stabilise and Grow Membership                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Members, Staff and Volunteers who are respectful, proud and committed to the values of the Club                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Maintain, upgrade and expand our facilities to create a fresh,<br>new and exciting atmosphere for the benefit of new and<br>existing Members                                                                                                                                                                                                                                                                                                                                    | Increase community visibility and engagement | Create a transparent, sustainable and responsible operating structure                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Key Strategies | M1. Focus on the 30-45 y/o Demographic: a) Participation of the whole family b) Incentivise Per to Peer Memberships (Bring a friend) M2. Introduce a Feedback Process: a) What do Members want b) What can Members provide c) Undertake a 3 month "Peer Review" with new Members d) Encourage and reward positive feedback and suggestions M3. Bull a strategy to incentivise existing Members to participate in: a) Social events b) On water activities c) Food and Beverage services M4. Introduction/Scenario/Visitor/Hosted Memberships: a) Support Peer Clubs such as Angling, Car Clubs, Pool Comps etc. b) Allow potential Members to experience the Club's facilities M5. Promote existing assets and activities by: a) Expanding marketing campaigns b) Targeting specific groups c) Strong focus on Social Media M6. Club Branding: a) improve merchandise availability (inc Burgee usage) b) Revise and update Style Cuide and logos c) Strong focus on Social Media d) Create an image and/or brand M7. Create Reasons to belong to the Club | S1. Build a strong Membership where we ALL:  a) Respect existing Members b) Welcome new Members c) Be an Ambassador for the Club S2. Introduce a "New Member Experience" Program for new Members: a) Hat and Shirt b) Club history and structure (c) Available activities and opportunities S3. Develop a working environment to attract and retain quality staff: a) Review and improve remuneration packages b) Set achievable and realistic KPI's for key staff c) Forge closer relationships with key staff and Club Management Committee S4. Expand the induction Process to include: a) Welcome Cocktail Night b) Mentorship and Club Buddy assignment program S5. Extend the list of key stakeholders in the region: a) Profile Members b) Profile Peer Groups c; Profile local Business, Schools and Sponsors S6. Succession Planning a) Planning for Management Committee b) Planning for Management Committee b) Planning for staff | A1. Create an Asset Register including:  a) Maintenance schedule b) Condition evaluation c) Depreciation d) Forecast life and replacement cost e) Maintenance cost forecast and accruals A2. Implement an Asset Performance Management Strategy: a) People b) Process c) Technology A3. Develop a fully budgeted Master Plan: a) Building b) Pens c) Grounds A4. Develop a Risk assessment and Emergency response plan A5. Develop business review/financial viability for HMLS |                                              | 21. Identify additional revenue streams: a) Sponsorship b) Grants and Subsidies c) Venues i) Members Lounge ii) Harbour Room iii) Marina Room iii) Minis Members v) Pinky's v) Reflections vi) Meeting Room d) Assets i) Pens iii) Allib e) HMLS j)Services iii) Products 22. Introduce an Operating, Capital and Works Policy: a) Maintain a budget b) Allocate reserves a) Marintain a funding strategy 73. Implement and refine Club management software: a) NorthStar b) Merchandise Management and Sales c) Asset Management for Mare/Tech 74. Celebrate our Successes: a) Milestone celebration parties b) Publishing of key milestones |



#### 6. Club Improvements

- 1. Pinky's Shade Sails Completed
- 2. Marina Room Completed
- 3. Merchandise Wall, Reception Completed
- 4. Q Jetty Finger Repair Q39
- 5. Jetty Finger Trials R and N Jetty
- 6. Reticulation Volunteers Needed Saturday 23 March 2024



























#### 6. Club Improvements

# Reticulation Upgrade – Saturday 23 March VOLUNTEERS REQUIRED

- 7.30am arrival and briefing
- 8.00am works start
- Equipment required: shovel, rake and gloves
- 1.00pm finish
- Call for Volunteers



#### 7. What's Going On Around The Club

- 1. Jag the Joker at a record level
- 2. Wednesday Night Bring Your Mates!
- 3. AFL Thursday
- 4. Reticulation Upgrade
- 5. Sports Bar Concept in Marina Room / Reflections Investigation Underway
- 6. Pinky's Wet Bar Upgrade Investigation Underway
- 7. Marina Master Plan
- 8. DoT/HYC Lease Extension and HMLS Rent Relief
- 9. HMLS Equipment Upgrade
- 10. HMLS Boatyard Boat Stands Investigation Underway
- 11. HMLS Tenancy Review
- 12. HYC/DoT Front Verge
- 13. HYC/DoT Street Signage
- 14. HYC Solar Panels Investigation Underway
- 15. Reception Area Upgrade Investigation Underway
- 16. Succession Planning Flag, Management Committee and Staff
- 17. Acid Clean All Hard Surfaces
- 18. AV System Phase 2
- 19. Additional Slot Walls Members Lounge and Wet Bar
- 20. New Merchandise Range



## New Slot Walls – Members Lounge & Wet Bar





### New Merchandise Range

- Cap
- Broad Brim Hat
- Polo Shirt
- Rugby Top
- Windcheater
- Spray Jacket
- Blouse
- Dress Shirt
- Fishing Shirt
- Stubbie Holder
- Key Ring Floating
- Lanyards
- Gym/Personal Towel Micro Fibre
- Coffee Sipper Cup
- Drink Bottle
- Burgee
- Sticker Sheet A4/A5



# Question Time

